

REQUEST FOR QUALIFICATIONS TO  
PROVIDE INSTITUTIONAL  
FACILITIES MASTER PLANNING SERVICES

**MD ANDERSON CANCER CENTER**

**MD Anderson Project: Institutional Facilities Master Plan 2030**  
RFQ No.: MP2030/JSW

**PRE-SUBMITAL CONFERENCE:**

2/7/2019, 2:00 pm local time

**SUBMITTAL DEADLINE:**

2/21/2019, 2:00 pm local time

THE UNIVERSITY OF TEXAS

**MD Anderson**  
**Cancer Center**

Making Cancer History®

Prepared By:  
MD Anderson Cancer Center  
Sourcing & Contract Management  
7007 Bertner Avenue, Suite 10.3212  
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## REQUEST FOR QUALIFICATIONS TO PROVIDE

## INSTITUTIONAL FACILITIES MASTER PLANNING SERVICES

### MD ANDERSON CANCER CENTER INSTITUTIONAL FACILITIES MASTER PLAN 2030 RFQ No.: MP2030/JSW

#### **SECTION 1 – GENERAL INFORMATION & REQUIREMENTS**

- 1.1 **GENERAL INFORMATION:** The University of Texas MD Anderson Cancer Center (“MD Anderson”) is soliciting statements of qualifications (“Qualifications”), under the authority of Chapter 73.115 of the Texas Education Code – Acquisition of Goods and Services, for the selection of a provider of facilities master planning services (“Service Provider”) for its Institutional Facilities Master Plan 2030 project (“Project”), in accordance with the terms, conditions, and requirements set forth in this Request for Qualifications.
  - 1.1.1 Responding to this Request for Qualifications (“RFQ”) is the first step in what will be, at MD Anderson’s sole discretion, up to a two- step process for selecting a consultant firm. This RFQ provides the information necessary to prepare and submit Qualifications for consideration and initial ranking by MD Anderson. Based on the initial ranking, MD Anderson may select up to five (5) of the top ranked qualified respondents to attend Interviews in the second step of the process; or (2) select the “most qualified” respondent identified in the first step of the process and opt not to complete the second step.
  - 1.1.2 In the final step of the process, Interviews, each of the “most qualified” respondents may be required to attend an interview with MD Anderson to confirm the Respondent’s Qualifications and answer additional questions. MD Anderson will then rank the interviewed respondents in order to determine a “most qualified” respondent.
- 1.2 **PUBLIC INFORMATION:** All information, documentation, and other materials submitted in response to this solicitation are considered non-confidential and/or non-proprietary and are subject to public disclosure under the Texas Public Information Act (*Texas Government Code*, Chapter 552.001, *et seq.*) after this solicitation is completed.
  - 1.2.1 MD Anderson strictly complies with all statutes, court decisions, and opinions of the Texas Attorney General with respect to disclosure of RFQ information.
- 1.3 **TYPE OF AGREEMENT:** Any contract resulting from this solicitation will be in the form of MD Anderson’s standard Agreement for Facilities Master Planning Services (“MD Anderson’s Standard Agreement”), copy of which is attached to this RFQ.
  - 1.3.1 Any request to modify any terms or conditions of the MD Anderson’s Standard Agreement or any of its attachments, riders and exhibits will be taken into consideration before awarding an Agreement to any Respondent.
  - 1.3.2 Respondent should carefully review the attached MD Anderson’s Standard Agreement and all of its attachments, riders and exhibits. Respondent must clearly communicate in writing all terms and conditions of MD Anderson’s Standard Agreement (including all attachments, riders and exhibits) that Respondent will require to be changed before Respondent will sign the Agreement.

- 1.3.3 Respondents must provide written attestation of its willingness to accept MD Anderson's Standard Agreement in its entirety without change or modification or if Respondent will require changes, Respondent must provide all actual draft language it proposes for each change requested. In addition to proposed edits, Respondent must provide a reasonable and articulable explanation why Respondent requests each change. Redlining MD Anderson's Standard Agreement or providing a statement with the intent or an implication that the agreement will require further discussion or negotiation will not be considered sufficient as a reasonable request for change and will negatively impact Respondent's overall ranking.

1.4 **CLARIFICATIONS AND INTERPRETATIONS:** Any clarifications or interpretations of this RFQ that materially affect or change its requirements will be posted by MD Anderson as an addendum on MD Anderson's web site (<http://www.mdanderson.org/departments/bids>). It is the responsibility of all respondents to obtain this information in a timely manner. All such addenda issued by MD Anderson before the Qualifications are due are part of the RFQ, and respondents shall acknowledge receipt of and incorporate each addendum in its Qualifications.

- 1.4.1 Respondents shall consider only those clarifications and interpretations that MD Anderson issues by addenda three (3) calendar days prior to the Submittal Deadline. Interpretations or clarifications in any other form, including oral statements, will not be binding on MD Anderson and should not be relied on in preparing Qualifications.

1.5 **SUBMISSION OF QUALIFICATIONS:**

- 1.6.1 **DEADLINE AND LOCATION:** MD Anderson will receive Qualifications at the time and location described below.

2/21/2019, 2 pm, local time

**Physical Address for Courier Delivery:**

The University of Texas MD Anderson Cancer Center  
Facilities Planning Design & Construction  
6900 Fannin, Suite FHB10.1001  
Houston, Texas 77030

Attn: John Wroth

- 1.6.2 Respondent must submit **seven (7)** identical copies of its Qualifications. An original signature must be included on the "Respondent's Statement of Interest and Ability to Undertake the Project" document submitted with each copy.
- 1.6.3 Respondent must submit the Letter of HUB Commitment as described in Section 4.1.2 of this RFQ. The Letter of HUB Commitment shall be submitted by the Submittal Deadline in a SEALED envelope and separate for the Qualifications.
- 1.6.4 Qualifications that are received after the Submittal Deadline will be returned to the Respondent unopened.
- 1.6.5 MD Anderson will not acknowledge or receive Qualifications that are delivered by telephone, facsimile transmission (fax), or electronic mail (e-mail).
- 1.6.6 Properly submitted Qualifications will not be returned to respondents.

1.6.7 Qualifications materials must be enclosed in a sealed envelope (box or container) addressed to the Point-of-Contact person; the package must clearly identify the Submittal Deadline, the RFQ number, and the name and return address of the Respondent.

- 1.6 POINT-OF-CONTACT: MD Anderson designates the following person as the representative and sole Point-of-Contact for this solicitation. Respondents shall restrict all contact with MD Anderson and direct ALL questions regarding this solicitation, to the Point-of-Contact person **identified below. RESPONDENTS SHALL NOT CONTACT ANY OTHER MD ANDERSON REPRESENTATIVE AT ANY TIME FOR ANY REASON. ALL QUESTIONS MUST BE IN WRITING AND SUBMITTED IN ACCORDANCE WITH THE RFI SUBMISSION TIMELINE ESTABLISHED IN THIS RFQ.**

John Wroth  
The University of Texas MD Anderson Cancer Center  
Sourcing & Contract Management  
Email: [jswroth@mdanderson.org](mailto:jswroth@mdanderson.org)

- 1.7 **EVALUATION OF QUALIFICATIONS:** The evaluation of the Qualifications shall be based on the requirements described in this RFQ. All properly submitted Qualifications will be reviewed, evaluated, and ranked by MD Anderson. The top five or fewer ranked respondents may be selected by MD Anderson to participate in Step Two of the selection process.

1.7.1 Qualifications shall not include any information regarding respondent's fees, pricing, or other compensation.

1.7.2 MD Anderson anticipates that this solicitation process will involve two separate and sequential steps. Step One will be a selection of the top five or fewer "most qualified" respondents based on Step One criteria. Step Two will identify Respondents selected from Step One who will be required to attend an interview. Respondents selected for the interview step will be provided with information related to the nature of the questions to be asked during the interview and the opportunity prepare and submit additional information to MD Anderson during the interview

- 1.8 **RESERVATION OF RIGHTS:** MD Anderson may evaluate the Qualifications based on the anticipated completion of all or any portion of the Project. MD Anderson reserves the right to divide the Project into multiple parts, to reject any and all Qualifications and re-solicit for new Qualifications, or to reject any and all Qualifications and temporarily or permanently abandon the Project. MD Anderson makes no representations, written or oral, that it will enter into any form of agreement with any respondent to this RFQ for any project and no such representation is intended or should be construed by the issuance of this RFQ.

1.8.1 Respondent understands and agrees that this RFQ and any subsequent Agreement ensuing from this RFQ is contingent upon approval by MD Anderson. Respondent understands and agrees that MD Anderson has made no representation, written or oral, that any such approvals will actually be obtained. If any such approvals are not obtained, Respondent understands and agrees that this RFQ and any subsequent Agreement ensuing from this RFQ will be null, void, and of no effect.

- 1.9 **ACCEPTANCE OF EVALUATION METHODOLOGY:** By submitting its Qualifications in response to this RFQ, Respondent accepts the evaluation process and acknowledges and accepts that determination of the "most qualified" respondent(s) will require subjective judgments by MD Anderson.

- 1.10 NO REIMBURSEMENT FOR COSTS: Respondent acknowledges and accepts that any costs incurred from the respondent's participation in this solicitation process shall be at the sole risk and responsibility of the Respondent.
- 1.11 PRE-SUBMITTAL CONFERENCE: A non-mandatory pre-submittal conference will be held at the time and location described below. Although not required, attendance is encouraged to allow interested parties an opportunity to hear MD Anderson discuss the project and the selection process.

2/7/2019, 2:00 pm local time

The University of Texas MD Anderson Cancer Center  
6900 Fannin, Conference Room FHB9.1085  
Houston, TX 77030

- 1.11.1 A guided tour of the project site will not be included as a part of the conference agenda, though some site maps will be reviewed for general orientation purposes.
- 1.12 ELIGIBLE RESPONDENTS: Only individual firms or lawfully formed business organizations may apply. This does not preclude a Respondent from using consultants. MD Anderson will contract only with the individual firm or formal organization that submits its Qualifications.
- 1.13 HISTORICALLY UNDERUTILIZED BUSINESSES SUBMITTAL REQUIREMENTS: It is the policy of The University of Texas System and each of its component institutions, to promote and encourage contracting and subcontracting opportunities for Historically Underutilized Businesses (HUB) in all contracts. Accordingly, MD Anderson has adopted Rider 104, Policy on Utilization of Historically Underutilized Businesses (See attached). The Policy applies to all contracts with an expected value of \$100,000 or more. If MD Anderson determines that subcontracting opportunities are probable, then a Letter of HUB Commitment is a required element of the Qualifications. Respondent's Letter of HUB Commitment shall be submitted by the Submittal Deadline separate from the Qualifications in a SEALED Envelope. Respondents are advised that the respondent determined to be the most-qualified respondent will be required to have a HUB Subcontracting Plan (HSP) approved by MD Anderson prior to executing an agreement with MD Anderson. The approved HSP will become an exhibit to any agreement executed between respondent and MD Anderson. Failure to submit the required Letter of HUB Commitment will result in rejection of the Qualifications. Failure of respondent to submit and receive MD Anderson's approval of an HSP will result in termination of contract negotiations.

1.13.1 STATEMENT OF PROBABILITY

MD Anderson has determined subcontracting opportunities are probable in connection with this procurement solicitation. Therefore, a HUB Subcontracting Plan (HSP) is required as a part of the respondent's Qualifications. The Respondent shall develop and administer a HSP as a part of the respondent's Qualifications in accordance with MD Anderson's Policy on Utilization of Historically Underutilized Businesses (HUB).

- 1.13.2 The HUB Subcontracting goal for this project is **TWENTY THREE POINT SEVEN (23.7)** percent. The Service Provider will be expected to make a good faith effort to meet this goal.
- 1.13.3 Respondent's Letter of HUB Commitment must be submitted by the Submittal Deadline **SEPARATE** from the Qualifications in a SEALED Envelope.

- 1.13.4 Refer to MD Anderson's Policy on Utilization of Historically Underutilized Business (attached) and the Summary of Requirements for a detailed list of attachments required with the Qualifications.
- 1.13.5 The "Statement of Probability" determines the probability for subcontracting opportunities. This determination will clarify which attachments, detailed in Figure 1, will be required to be completed and returned.
- 1.13.6 Submit the Letter of HUB Commitment as stated in Section 4.1.2 of this RFQ.
- 1.14 SALES AND USE TAXES: Section 151.311, Tax Code, as amended effective October 1, 1993, permits the purchase free of state sales and use taxes of tangible personal property to be incorporated into realty in the performance of a contract for an improvement to realty for certain exempt entities that include The University of Texas System. The section further permits the purchase tax-free of tangible personal property (other than machinery or equipment and its accessories and repair and replacement parts) for use in the performance of such a contract if the property is "necessary and essential for the performance of the contract" and "completely consumed at the job site." In addition, the section permits the purchase tax-free of a tangible service for use in the performance of such a contract if the service is performed at the job site and if "the contract expressly requires the specific service to be provided or purchased by the person performing the contract" or "the service is integral to the performance of the contract."
- 1.15 CERTIFICATION OF FRANCHISE TAX STATUS: Respondents are advised that the successful respondent will be required to submit certification of franchise tax status as required by Chapter 171 of the Texas Tax Code. Respondent agrees that Respondent will require each subcontractor and supplier that it places under contract to also provide a certification of franchise tax status.
- 1.16 REQUIRED NOTICES OF WORKERS' COMPENSATION INSURANCE COVERAGE: The Texas Workers' Compensation Commission has adopted a new rule, 28 TAC, sec. 110.110, relating to REPORTING REQUIREMENTS FOR BUILDING OR CONSTRUCTION PROJECTS FOR GOVERNMENTAL ENTITIES. The rule implements sec. 406.096, Texas Labor Code, which requires workers' compensation insurance coverage for all persons providing services on a building or construction project for a governmental entity.
- 1.17 PREVAILING WAGE RATE DETERMINATION: Respondents are advised that the Texas Prevailing Wage Law will be administered in accordance with the policies and procedures set forth in the U. T. System document, entitled "Prevailing Wage Guidelines." A copy is attached to the Special Conditions. The penalty for violation of prevailing wage rates has been increased from \$10.00 per underpaid worker per day or portion thereof to \$60.00 per underpaid worker per day or portion thereof.
- 1.18 DELINQUENCY IN PAYING CHILD SUPPORT: Under Section 231.006, Family Code, the vendor or applicant certifies that the individual or business entity named in this contract, bid, or application is not ineligible to receive the specified grant, loan, or payment and acknowledges that this contract may be terminated and payment may be withheld if this certification is inaccurate.
- 1.19.1 STATE REGISTRATION OF ARCHITECTURE FIRMS: Respondents are advised that the Texas Board of Architectural Examiners requires that any firm or business entity providing architectural services to the public, other than a sole proprietor doing business under his/her name, must annually register information regarding the firm or business entity with the Texas Board of Architectural Examiners. Texas Board of Architectural Examiners. 333 Guadalupe Street, Suite

2-350, Austin, Texas 78701, telephone (512) 305-9000, has jurisdiction over individuals licensed under the Architects' Registration Law, Chapter 1051, Texas Occupations Code.

- 1.20 **STATE REGISTRATION OF ENGINEERING FIRMS:** Respondents are advised that the Texas Board of Professional Engineers requires that any entity providing engineering services to the public must register with the Texas Board of Professional Engineers. An entity is defined as a sole proprietorship, firm, partnership, corporation or joint stock association.
- 1.21 **FINANCIAL COMMITMENT:** The University of Texas MD Anderson Cancer Center is an institution of The University of Texas System, which consists of eight academic institutions and six health institutions.
- 1.21.1 Each UT System campus is a financially separate entity and shall be solely responsible for the financial commitments of that institution.
- 1.22 **ETHICS MATTERS:** Respondent and its employees, agents, representatives and subcontractors must read and understand MD Anderson's Conflicts of Interest Policy available at <http://www.mdanderson.org/about-us/compliance-program/conflict-of-interest-policy-no.-adm0255.pdf>, MD Anderson's Standards of Conduct Guide available at <http://www.mdanderson.org/about-us/compliance-program/do-the-right-thing.pdf>, and applicable state ethics laws and rules available at [www.utsystem.edu/ogc/ethics](http://www.utsystem.edu/ogc/ethics). Neither respondent nor its employees, agents, representatives or subcontractors will assist or cause MD Anderson employees to violate MD Anderson's Conflicts of Interest Policy, provisions described by MD Anderson's Standards of Conduct Guide, or applicable state ethics laws or rules. Respondent certifies that no member of the Board has a direct or indirect financial interest in the transaction that is the subject of this RFQ.
- 1.23 **GROUP PURCHASE AUTHORITY:** Texas law authorizes institutions of higher education (defined by section 61.003, *Education Code*) to use group purchasing procurement methods (ref. Sections 51.9335, 73.115, and 74.008, *Education Code*). Additional Texas institutions of higher education may therefore elect to enter into a contract with the successful respondent.
- 1.24 **COMPLIANCE WITH LAW:** Respondent is aware of, is fully informed about, and in full compliance with its obligations under existing applicable law and regulations, including Title VI of the Civil Rights Act of 1964, as amended (42 USC 2000(D)), Executive Order 11246, as amended (41 CFR60-1 and 60-2), Vietnam Era Veterans Readjustment Act of 1974, as amended (41 CFR60-250), Rehabilitation Act of 1973, as amended (41 CFR 60-741), Age Discrimination Act of 1975 (42 USC 6101 et seq.), Non-segregated Facilities (41 CFR 60-1), Omnibus Budget Reconciliation Provision, Section 952, Fair Labor Standards Act of 1938, Sections 6, 7, and 12, as amended, Immigration Reform and Control Act of 1986, and Utilization of Small Business Concerns and Small Business Concerns Owned and Controlled by Socially and Economically Disadvantaged Individuals (PL 96-507), the Americans with Disabilities Act of 1990 (42 USC 12101 et seq.), the Civil Rights Act of 1991, University of Texas System Administration Policy UTS165, and all laws and regulations and executive orders as are applicable.
- 1.25 **POLICY REGARDING RECEIVING GIFTS:** MD Anderson's administrative policy defines, and in most cases restricts, the benefits, gifts, honoraria and other entertainment activities all MD Andersons staff may be exposed to, and supplements any provisions of state law or UT System rule or policy that is less restrictive. The policy covers "Conflicts of Interest" not allowed and items typically allowed. MD Anderson recommends that all respondents review the policy, which is attached to this RFQ, and endeavor to use appropriate judgment related to the requirements and actions defined in the policy, during both the sourcing phase and the contracting phase.

## **SECTION 2 – EXECUTIVE SUMMARY**

### **2.1 HISTORICAL BACKGROUND:**

The University of Texas MD Anderson Cancer Center is one of the world's most respected centers devoted exclusively to cancer patient care, research, education and prevention.

Created in 1941 as part of The University of Texas System, the institution is one of the nation's original three comprehensive cancer centers designated by the National Cancer Act of 1971. Today, it's one of 68 National Cancer Institute-designated comprehensive cancer centers. U.S. News & World Report's "Best Hospitals" survey has ranked MD Anderson as one of the nation's top two cancer centers every year since the survey began in 1990.

Since 1944, more than 940,000 patients have turned to MD Anderson for cancer care. The multidisciplinary approach to treating cancer was pioneered at the institution. This approach brings together teams of experts across disciplines to collaborate on the best treatment plan for patients. And because MD Anderson's experts focus solely on cancer, they're renowned for treating all types, from common to rare and uncommon diseases.

In Fiscal Year 2013, MD Anderson's 20,000 cancer fighters provided care to more than 120,000 patients. Of these, nearly one-third were new and one-third came from outside Texas, seeking the knowledge-based care that has made the institution so widely respected. In addition, about 7,600 patients participated in clinical trials at MD Anderson designed to identify innovative cancer treatments. The institution's clinical trial program is the largest in the nation.

With employees working in more than 50 buildings in the greater Houston area and in central Texas, MD Anderson is the largest freestanding cancer center in the world. Its facilities in the Texas Medical Center — the largest medical center in the world — cover more than 14 million square feet and feature the latest equipment and facilities to support growing needs in outpatient and inpatient care, research, prevention and education.

MD Anderson has Houston-area locations in the Texas Medical Center, Bay Area, Katy, Sugar Land, The Woodlands, Bellaire (diagnostic imaging) and Memorial City (surgery). MD Anderson physicians also provide cancer care to the underserved at Lyndon B. Johnson General Hospital in Houston. In addition, there are two research campuses in Bastrop County, Texas.

The institution's MD Anderson Cancer Network® also has developed a network of national and international locations:

#### **Partner members**

Banner MD Anderson Cancer Center (Gilbert, Ariz.)

MD Anderson Cancer Center at Cooper (New Jersey)

#### **Certified members**

13 health systems and hospitals in 11 states

### **Affiliates**

MD Anderson Cancer Center Madrid (Spain)

MD Anderson Radiation Treatment Center at American Hospital (Istanbul)

MD Anderson Radiation Treatment Center at Presbyterian Kaseman Hospital (Albuquerque, N.M.)

### **Sister institutions**

Academic collaborations with 29 sister institutions in 22 countries.

## 2.2 MISSION STATEMENT:

Mission. The mission of The University of Texas MD Anderson Cancer Center is to eliminate cancer in Texas, the nation, and the world through outstanding programs that integrate patient care, research and prevention, and through education for undergraduate and graduate students, trainees, professionals, employees and the public.

Vision. We shall be the premier cancer center in the world, based on the excellence of our people, our research-driven patient care and our science. We are Making Cancer History.

### Core Values.

- Caring: By our words and actions, we create a caring environment for everyone.
- Integrity: We work together to merit the trust of our colleagues and those we serve.
- Discovery: We embrace creativity and seek new knowledge.

## 2.3 PROJECT DESCRIPTION AND SCOPE OF SERVICES

The University of Texas MD Anderson Cancer Center (MD Anderson) is a dynamic organization that provides care to patients close to home as well as to those nationally and internationally. As part of our mission to eliminate cancer, MD Anderson researchers conduct hundreds of clinical trials to test new treatments for both common and rare cancers. Our clinical trials can be administered on an outpatient as well as an inpatient basis. This integration of patient care and research requires that our facilities respond to, and afford the flexibility that is required to support, these unique needs.

MD Anderson last updated its institutional Master Plan in 2015 (Institutional Facilities Master Plan 2020). Since that time, MD Anderson expanded its regional network by constructing new clinical sites in League City, West Houston and The Woodlands to replace existing lease space. In addition, the institution has built-out the last remaining shell space for both inpatient care and research, bringing the current institutional inventory to 16,000,000 building gross square feet, which is allocated by functional areas as follows:

- Clinical Operations and Programs (Patient Care and Prevention): Approx. 4,500,000 SF
- Research (Research and Education): Approx. 4,400,000 SF
- Faculty and Administrative Offices: Approx. 3,100,000 SF
- Auxiliaries, parking and bridges comprise the remaining 4,000,000 SF

Generally, the objective of this effort is to

- analyze the current state of all facilities against service needs,

- assess service expansions based on internal and external data sets and establish strategies for best positioning those services,
- set forth facilities development recommendations for leadership approval, and
- bring the institution's published Facilities Master Plan up to date in support of future direction and needs.

In addition, the institution's current forecast suggests that inpatient beds will be fully occupied in 2024. In addition, the institution's oldest inpatient facility, Lutheran Pavilion, will be 50 years old in 2028, and lacks the infrastructure to support equipment-intense therapies. The Master Plan 2030 is to include validating the need for additional inpatient beds, confirming the services for which beds are planned, and testing alternative sites for a new inpatient tower against long-term operational sustainability.

Further, MD Anderson's Main Building complex in the Texas Medical Center consists of buildings of various vintages some of which require infrastructure upgrades. Others need reprogramming and renovation to meet best practices in healthcare design. Since 2015, MD Anderson has developed new Houston Area Locations that have changed the institution's facility and service footprint. In order to address these and other ongoing developments, the Institutional Facilities Master Plan, which addresses all aspects of MD Anderson's mission – patient care, research, academic and prevention, needs to be updated. This effort is to incorporate facilities master planning at all MD Anderson campuses in the greater Houston area, including its Houston Area Locations. Further, all sites, both currently owned as well as future acquisitions are to be included as a part of this update. Metrics will be the ultimate driver for space including clinical volumes, patient census, student population, research principal investigators and staffing.

**THE SCOPE OF SERVICES TO BE PROVIDED IS MORE SPECIFICALLY DESCRIBED IN ATTACHMENT A TO THIS RFQ. KEY DELIVERABLES FOR THE PROJECT ARE TO INCLUDE;**

- **AN INSTITUTIONAL FACILITIES MASTER PLAN 2030 DOCUMENT**
- **AN INPATIENT BED TOWER SITE ANALYSIS SUMMARY REPORT, AND**
- **AN INPATIENT BED TOWER FACILITY PROGRAM**

**BECAUSE MD ANDERSON ANTICIPATES THAT THE SUCCESS OF THIS FACILITIES MASTER PLANNING EFFORT WILL REQUIRE SPECIALIZED EXPERTISE WITH RESPECT TO HEALTHCARE STRATEGY AND OPERATIONS IN ADDITION TO THE GENERAL EXPERTISE CUSTOMARILY ASSOCIATED WITH FACILITIES MASTER PLANNING AND PROGRAMMING, PROSPECTIVE RESPONDENTS ARE ADVISED THAT:**

- **IF THE RESPONDENT PROVIDES THIS EXPERTISE DIRECTLY, THE RESPONDENT WILL BE EXPECTED TO DEMONSTRATE THIS ABILITY THROUGHOUT THIS SOLICITATION PROCESS.**
- **IF THE RESPONDENT DOES NOT PROVIDE THIS EXPERTISE DIRECTLY, AS PART OF THIS SOLICITATION PROCESS RESPONDENT WILL BE REQUIRED TO IDENTIFY UP TO THREE CONSULTING FIRMS CAPABLE OF PROVIDING EXPERTISE IN HEALTHCARE STRATEGY AND OPERATIONS THAT RESPONDENT RECOMMENDS INCLUDING ON THE PROJECT TEAM. FURTHER, RESPONDENT WILL BE REQUIRED TO INDICATE ITS WILLINGNESS TO WORK WITH MD ANDERSON TO SELECT THE MOST-QUALIFIED HEALTHCARE STRATEGY AND OPERATIONS CONSULTANT TO ENGAGE AS PART OF THE TEAM. MD ANDERSON WILL SELECT THE SERVICE PROVIDER AND THEN COLLABORATE WITH THE SERVICE PROVIDER IN SELECTING THE MOST-QUALIFIED HEALTHCARE STRATEGY AND OPERATIONS CONSULTANT FOR THE PROJECT.**

2.4 **PROJECT PLANNING SCHEDULE:** Key Project planning schedule milestones, subject to change at MD Anderson's sole discretion, are:

MD Anderson conducts Pre-Submittal Conference	See Section 1.11
Last Day to submit RFI	2/11/19
Response to RFI's Posted to Internet (Requests & Responses posted)	2/13/19
Submittal Deadline	See Section 1.5.1
MD Anderson sends Invitation to Interview (if applicable)	3/11/19
MD Anderson interviews Respondents (if applicable)	3/25/19
MD Anderson delivers agreement to Selected Respondent	3/28/19
Selected Respondent delivers signed agreement to MD Anderson	4/11/19
MD Andersons issues Notice to Proceed with Services	4/18/19
Inpatient Bed Tower Site Analysis Report – Final Submittal	06/30/2020
Inpatient Bed Tower Facility Program – Final Submittal	12/31/2020
Institutional Facilities Campus Master Plan 2030 – Final Submittal	12/31/2020
Institutional Facilities Campus Master Plan 2030 Exexutive Summary	12/31/2020
Presentation – Final Submittal	

### **SECTION 3 – REQUIREMENTS FOR STATEMENT OF QUALIFICATIONS**

Respondents shall carefully read the information contained in the following criteria and submit a complete Statement of Qualifications (Qualifications) to all questions in Section 3 formatted as directed in Section 4, limited to the number of pages for each criterion as designated. Incomplete or non-compliant Qualifications will be considered non-responsive and subject to rejection.

#### **3.1 CRITERION ONE: RESPONDENT'S STATEMENT OF INTEREST AND AVAILABILITY TO UNDERTAKE THE PROJECT** (Maximum of two (2) printed pages per question)

- 3.1.1 Provide a statement of interest for the project including a narrative describing your unique qualifications as they pertain to this particular project.
- 3.1.2 Provide a statement on the availability and commitment of you and your principal(s), and assigned professionals to undertake the project.
- 3.1.3 Provide a brief history of your firm and each consultant proposed for the project.

#### **3.2 CRITERION TWO: RESPONDENT'S GENERAL ABILITY TO PROVIDE SERVICES** (total of no more than 3 printed pages)

- 3.2.1 Provide the following information for your firm:
  - Legal name of the company as registered with the Secretary of the State of Texas
  - Address of the office that will be providing services
  - Number of years in business
  - Type of Operation (Individual, Partnership, Corporation, Joint Venture, etc....)
  - Number of Employees by skill group
  - Annual revenue totals for the past ten (10) years
- 3.2.2 Provide the three (3) most recent audited financial statements documenting your firm's financial stability.

- 3.2.3 Is your company currently for sale or involved in any transaction to expand or to become acquired by another business entity? If yes, please explain the impact both in organizational and directional terms.
- 3.2.4 Provide details of all past or pending litigation or claims filed against your company that would affect your company's performance under a contract with MD Anderson.
- 3.2.5 Is your company currently in default on any loan agreement or financing agreement with any bank, financial institution, or other entity? If yes, specify date(s), details, circumstances, and prospects for resolution.
- 3.2.6 Does any relationship exist by relative, business associate, capital funding agreement, or any other such kinship between your firm and any MD Anderson employee, officer or Regent? If so, please explain.
- 3.2.7 Provide a claims history under professional malpractice insurance for the past five (5) years for your firm and any team members proposed to provide professional facilities master planning services.
- 3.3 CRITERION THREE: PROJECT TEAM'S ABILITY TO PROVIDE COMPREHENSIVE FACILITIES MASTER PLANNING AND PROGRAMMING SERVICES (total of no more than 10 printed pages)
- 3.3.1 Describe, in graphic and written form, the proposed project assignments and lines of authority and communication for principals and key professional members of each consultant that will be involved in the project, and how they will support the project scope and services required. Indicate the estimated percent of time these individuals will be involved in the project for facilities master planning services.
- 3.3.2 Provide resumes giving the experience and expertise of the professional members for each consultant that will be involved in the Project, including their experience with similar projects, the number of years with the firm, and their city of residence.
- 3.3.3 Provide a list of three potential healthcare strategy and operations consultants (if such are not provided directly by your firm) whom you would propose to be involved as a subconsultant in the project, based upon their experience with similar projects, experience with your firm, and experience with similar projects. Please be advised that you will be responsible, following selection, to provide detailed information regarding these consultants to the MD Anderson for consideration.
- 3.3.4 Clearly identify the members of the proposed team who worked on the listed projects in Criteria 3.4 and 3.5, and describe their roles in those projects.
- 3.3.5 Describe the basis for the selection of the proposed sub-consultants included in the planning team and the role each will play for this Project.
- 3.3.6 Describe your process in working with consultants and integrating them into the planning process.
- 3.4 CRITERION FOUR: RESPONDENT'S PERFORMANCE ON PAST REPRESENTATIVE PROJECTS (total of no more than 15 printed pages)

- 3.4.1 List a maximum of five (5) projects for which you have provided facilities master planning services. List the projects in order of priority, with the most relevant project listed first. Provide the following information for each project listed:
- Project name, location and description
  - Color images (photographic or machine reproductions)
  - Order of magnitude in gross square feet
  - Types of facilities involved in the effort
  - Actual start and finish dates for the project
  - Description of professional services you provided for the project
  - Name of individual responsible to owner for the overall success of the project
  - Name of individual responsible for defining planning concepts.
  - Names and disciplines of other consultants engaged for the project.
- 3.4.2 For each project listed above, identify the following):
- Owner's name and representative who served as the day-to-day liaison during the project, including telephone number
  - Length of Respondent's business relationship with owner.

References shall be considered relevant based on specific project participation and experience with the Respondent. MD Anderson may contact references during any part of this process. MD Anderson reserves the right to contact any other references at any time during the selection process.

- 3.4.3 For each of the following services, list a maximum of three (3) projects for which you have provided services:
- Development of service distribution/ambulatory network models for large healthcare systems
  - Financial planning/revenue maximization around ambulatory services
  - Strategic planning around accountable care, population health management and/or narrow networks
  - Academic/specialty center community planning/integration
  - List the projects in order of priority, with the most relevant project listed first. Provide the following information for each project listed:
    - Project name, location and description
    - Order of magnitude in gross square feet
    - Types of facilities
    - Actual start and finish dates for the project
    - Description of professional services provided for the project
    - Name of individual responsible to Owner for the overall success of the project
    - Name of project lead
    - Names and disciplines of other consultants engaged for the project

3.5 CRITERION FIVE: RESPONDENT'S PERFORMANCE ON PAST PROJECTS UTILIZING METRICS FOR INSTITUTIONAL FACILITIES MASTER PLANNING (total of no more than 6 printed pages)

- 3.5.1 Identify specific resources and methods used in previous master planning projects to assess, analyze, and apply metrics to institutional facilities master planning, including owner furnished and service provider benchmarks.

- 3.5.2 Identify metrics and methods you have created and employed in the performance of market assessments and associated strategic planning.

3.6 CRITERION SIX: RESPONDENT'S GENERAL UNDERSTANDING OF THE MD ANDERSON'S AGREEMENT (total of no more than 3 printed pages)

- 3.6.1 Provide a detailed list (i.e. bulleted) of all services and consultants you believe will be required to successfully complete this Project.
- 3.6.2 Respondent should carefully review the attached MD Anderson's Standard Agreement and all of its attachments, riders and exhibits. Respondent must clearly communicate in writing all terms and conditions of MD Anderson's Standard Agreement (including all attachments, riders and exhibits) that respondent will require to be changed before respondent will sign the agreement. Any request to modify any terms or conditions of MD Anderson's Standard Agreement or any of its attachments, riders and exhibits will be taken into consideration before awarding an agreement to any respondent.
- 3.6.3 Respondents must provide written attestation of its willingness to accept MD Anderson's Standard Agreement in its entirety without change or modification or if Respondent will require changes, Respondent must provide all actual draft language it proposes for each change requested. In addition to proposed edits, Respondent must provide a reasonable and articulable explanation why the Respondent requests each change. Red-lining MD Anderson's Standard Agreement or providing a statement with the intent or an implication that the agreement will require further discussion or negotiation will not be considered sufficient as a reasonable request for change and will negatively impact Respondents overall ranking.

3.7 CRITERION SEVEN: RESPONDENT'S COMPLIANCE WITH THE PROJECT DESCRIPTION AND SCOPE (total of no more than 3 printed pages)

- 3.7.1 State your compliance with Scope of Services (Attachment A, hereto) and explain how you anticipate incorporating the requirements of the Scope of Services into an Institutional Facilities Campus Master Plan that will meet MD Anderson's needs as described herein.

3.8 CRITERION EIGHT: RESPONDENT'S KNOWLEDGE OF BEST PRACTICES (total of no more than 4 printed pages)

- 3.8.1 Describe your strategic planning philosophy, methodology, and its process for developing the institutional facilities master plan.
- 3.8.2 Describe your quality assurance program explaining the method used and how the you maintain quality control during the development of strategic documents and quality assurance during the planning phase of a project. Provide specific examples of how these techniques or procedures were used for any combination of three (3) projects listed in response to Criteria 3.4 and 3.5.
- 3.8.3 Describe your project team's demonstrated technical competence and management qualifications with institutional projects, particularly those for higher education, medical/cancer centers and research facilities.
- 3.8.4 Describe how you will handle scope changes and additional services that develop during the project.

- 3.8.5 Describe your budget estimating methods for the proposed concepts and implementation for any combination of three (3) projects listed in response to Criteria 3.4 and 3.5, provide examples of how these techniques were used and what degree of accuracy was achieved.
- 3.8.6 Describe the way in which your firm develops and maintains work schedules to coordinate with MD Anderson's project schedule. For any combination of three (3) projects listed in response to Criteria 3.4 and 3.5, provide examples of how these techniques were used.
- 3.8.7 Describe the types of records, reports, monitoring systems, and information management systems, which your firm used in the management of the projects listed above. Describe how you used these systems for any combination of three (3) projects listed in response to Criteria 3.4 and 3.5.
- 3.8.8 Describe the project team's approach to assuring timely completion of this Project, including methods you will use for schedule recovery if necessary.
- 3.8.9 Describe how you track owner input and review comments on your deliverable submittals to confirm that they have been addressed. Provide examples of reports/logs used for tracking response to and closure on owner comments.

3.9 **CRITERION NINE: RESPONDENT'S ABILITY TO IDENTIFY AND RESOLVE PROBLEMS ON PAST PROJECTS** (total of no more than 4 printed pages)

- 3.9.1 Describe your understanding of the administrative challenges and opportunities associated with providing facilities master planning services for MD Anderson on this Project, and your strategy for resolving these issues.
- 3.9.2 What do you perceive are the critical issues for this Project?
- 3.9.3 Understanding schedule limitations, provide an analysis of MD Anderson's project planning schedule and describe how you plan to develop and communicate options in a form that will quickly facilitate MD Anderson's decision making.
- 3.9.4 For any combination of three (3) projects listed in response to Criteria 3.4 and 3.5, describe any conflicts with owner, consultants and others and describe the methods your firm used to resolve those conflicts.
- 3.9.5 Provide examples of how you creatively incorporated best practices into facilities master planning projects.
- 3.9.6 Describe how consulting agreements should be structured to ensure adequate resources are available to produce effective solutions.

***(REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK)***

### 3.10 CRITERION TEN: EXECUTION OF OFFER

NOTE TO RESPONDENTS: SUBMIT ENTIRE SECTION WITH RESPONSE.

THIS EXECUTION OF OFFER MUST BE COMPLETED, SIGNED, AND RETURNED WITH THE RESPONDENT'S QUALIFICATIONS. FAILURE TO COMPLETE, SIGN AND RETURN THIS EXECUTION OF OFFER WITH THE QUALIFICATIONS MAY RESULT IN REJECTION OF THE QUALIFICATIONS.

SIGNING A FALSE STATEMENT MAY VOID THE SUBMITTED QUALIFICATIONS OR ANY AGREEMENTS OR OTHER CONTRACTUAL ARRANGEMENTS, WHICH MAY RESULT FROM THE SUBMISSION OF RESPONDENT'S QUALIFICATIONS, AND THE RESPONDENT MAY BE REMOVED FROM ALL LISTS OF PROSPECTIVE RESPONDENTS. A FALSE CERTIFICATION SHALL BE DEEMED A MATERIAL BREACH OF CONTRACT AND, AT MD ANDERSON'S OPTION, MAY RESULT IN TERMINATION OF ANY RESULTING CONTRACT OR PURCHASE ORDER.

- 1.10.1 By signature hereon, Respondent acknowledges and agrees that (1) this RFQ is a solicitation for Qualifications and is not a contract or an offer to contract; (2) the submission of Qualifications by Respondent in response to this RFQ will not create a contract between MD Anderson and Respondent; (3) MD Anderson has made no representation or warranty, written or oral, that one or more contracts with MD Anderson will be awarded under this RFQ; and (4) Respondent shall bear, as its sole risk and responsibility, any cost which arises from Respondent's preparation of a response to this RFQ.
- 1.10.2 By signature hereon, Respondent offers and agrees to furnish to MD Anderson the products and/or services more particularly described in its Qualifications, and to comply with all terms, conditions and requirements set forth in the RFQ documents and contained herein.
- 1.10.3 By signature hereon, Respondent affirms that Respondent has not given, nor intends to give at any time hereafter, any economic opportunity, future employment, gift, loan, gratuity, special discount, trip, favor or service to a public servant in connection with the submitted Qualifications.
- 1.10.4 By signature hereon, a corporate Respondent certifies that it is not currently delinquent in the payment of any Franchise Taxes due under Chapter 171, Texas Tax Code, or that the corporate Respondent is exempt from the payment of such taxes, or that the corporate Respondent is an out-of-state corporation that is not subject to the Texas Franchise Tax, whichever is applicable.
- 1.10.5 By signature hereon, Respondent hereby certifies that neither the Respondent nor the firm, corporation, partnership or MD Anderson represented by the Respondent, or anyone acting for such firm, corporation, or institution has violated the antitrust laws of this state, codified in Section 15.01, et. seq., Texas Business and Commerce Code, or the Federal antitrust laws, nor communicated directly or indirectly the Qualifications made to any competitor or any other person engaged in such line of business.
- 1.10.6 By signature hereon, Respondent represents and warrants that:
  - 1.10.6.1 Respondent is a reputable company regularly engaged in providing products and/or services necessary to meet the terms, conditions and requirements of the RFQ;

- 1.10.6.2 Respondent has the necessary experience, knowledge, abilities, skills, and resources to satisfactorily perform the terms, conditions and requirements set forth in the MD Anderson's Standard Agreement;
- 1.10.6.3 Respondent is aware of, is fully informed about, and is in full compliance with all applicable federal, state and local laws, rules, regulations and ordinances;
- 1.10.6.4 Respondent understands (i) the requirements and specifications set forth in this RFQ and (ii) the terms and conditions set forth in the MD Anderson's Standard Agreement under which Respondent will be required to operate;
- 1.10.6.5 Respondent, if selected by MD Anderson, will maintain insurance as required by the Agreement;
- 1.10.6.6 All statements, information and representations prepared and submitted in response to this RFQ are current, complete, true and accurate. Respondent acknowledges that MD Anderson will rely on such statements, information and representations in selecting the successful Respondent. If selected by MD Anderson as the successful Respondent, Respondent will notify MD Anderson immediately of any material change in any matters with regard to which Respondent has made a statement or representation or provided information.
- 1.10.7 By signature hereon, Respondent certifies that the individual signing this document and the documents made part of the RFQ is authorized to sign such documents on behalf of the company and to bind the company under any agreements or other contractual arrangements, which may result from the submission of Respondent's Qualifications.
- 1.10.8 By signature hereon, Respondent certifies that if a Texas address is shown as the address of the Respondent, Respondent qualifies as a Texas Resident Respondent as defined in Rule 1 TAC 111.2.
- 1.10.9 By signature hereon, Respondent certifies as follows:
- 1.10.9.1 "Under Section 231.006, *Texas Family Code*, the vendor or applicant certifies that the individual or business entity named in this contract, bid, or application is not ineligible to receive the specified grant, loan, or payment and acknowledges that this contract may be terminated and payment may be withheld if this certification is inaccurate."
- 1.10.9.2 "Under Section 2155.004, *Texas Government Code*, the vendor or applicant certifies that the individual or business entity named in this bid or contract is not ineligible to receive the specified contract and acknowledges that this contract may be terminated and payment withheld if this certification is inaccurate."
- 1.10.9.3 "Under Section 2254.004, *Texas Government Code*, the vendor or applicant certifies that each individual or business entity which is an engineer or architect proposed by Respondent as a member of its team was selected based on demonstrated competence and qualifications only."
- 1.10.10 By signature hereon, Respondent certifies that no relationship, whether by relative, business associate, capital funding agreement or by any other such kinship exist between Respondent and an employee of any University of Texas component, or Respondent has not been an employee of any University of Texas component within the immediate twelve (12) months

prior to your RFQ response. All such disclosures will be subject to administrative review and approval prior to MD Anderson entering into any contract with Respondent.

- 1.10.11 By signature hereon, Respondent affirms that no compensation has been received for participation in the preparation of the specifications for this RFQ. (ref. Section 2155.004 Texas Government Code).
- 1.10.12 Respondent represents and warrants that all articles and services quoted in response to this RFQ meet or exceed the safety standards established and promulgated under the Federal Occupational Safety and Health Law (Public Law 91-596) and its regulations in effect or proposed as of the date of this solicitation.
- 1.10.13 By signature hereon, Respondent signifies his compliance with all federal laws and regulations pertaining to Equal Employment Opportunities and Affirmative Action.
- 1.10.14 By signature hereon, Respondent agrees to defend, indemnify, and hold harmless the State of Texas, all of its officers, agents and employees from and against all claims, actions, suits, demands, proceedings, costs, damages, and liabilities, arising out of, connected with, or resulting from any acts or omissions of Respondent or any agent, employee, subcontractor, or supplier of Respondent in the execution or performance of any agreements or other contractual arrangements which may result from the submission of Respondent's Qualifications.
- 1.10.15 By signature hereon, Respondent agrees that any payments that may become due under any agreements or other contractual arrangements, which may result from the submission of Respondent's Qualifications, will be applied towards any debt including, but not limited to, delinquent taxes and child support that is owed to the State of Texas.
- 1.10.16 By signature hereon, Respondent certifies that the only member(s) of the Board of Regents of The University of Texas System, or the Executive Officers of the University of Texas System or it's component institutions that has a financial interest, directly or indirectly, in the transaction that is the subject of the contract is (are) identified below.
  - 1.10.16.1 If any member of the Board of Regents of The University of Texas System, or the Executive Officers of the University of Texas System or it's component institutions, has a financial interest, directly or indirectly, in the transaction that is the subject of the contract is identified below. Respondent shall attach additional pages as necessary.

\_\_\_\_\_  
(Name)

\_\_\_\_\_  
(Firm's Business Title)

\_\_\_\_\_  
(UT System Title)

1.10.17 Execution of Offer: RFQ No. MP2030/JSW

The Respondent must complete, sign and return this Execution of Offer as part of their submittal response. The Respondent's company official(s) who are authorized to commit to such a submittal must sign submittals. Failure to sign and return this form will subject the submittal to disqualification.

Respondent's Name: \_\_\_\_\_

Respondent's State of Texas Tax Account No: \_\_\_\_\_  
(This 11 digit number is mandatory)

If a Corporation:

Respondent's State of Incorporation: \_\_\_\_\_

Respondent's Charter No: \_\_\_\_\_

Identify by name each person who owns at least 25% of the Respondent's business entity:

\_\_\_\_\_  
(Name)

\_\_\_\_\_  
(Name)

\_\_\_\_\_  
(Name)

\_\_\_\_\_  
(Name)

Submitted and Certified By:

\_\_\_\_\_  
(Respondent's Name)

\_\_\_\_\_  
(Title)

\_\_\_\_\_  
(Street Address)

\_\_\_\_\_  
(Telephone Number)

\_\_\_\_\_  
(City, State, Zip Code)

\_\_\_\_\_  
(Email Address)

\_\_\_\_\_  
(Authorized Signature)

\_\_\_\_\_  
(Date)

## **SECTION 4 – FORMAT FOR STATEMENT OF QUALIFICATIONS**

### **4.1 GENERAL INSTRUCTIONS**

- 4.1.1 Qualifications shall be prepared SIMPLY AND ECONOMICALLY, providing a straightforward, CONCISE description of the respondent's ability to meet the requirements of this RFQ. Emphasis shall be on the QUALITY, completeness, clarity of content, responsiveness to the requirements, and an understanding of MD Anderson's needs.
- 4.1.2 Qualifications shall be a MAXIMUM OF FIFTY (50) PRINTED PAGES. The cover, table of contents, divider sheets, HUB Subcontracting Plan (Section 1.13), and Execution of Offer do not count as printed pages. Each bound copy must be in the following order.
- Cover
  - Cover Letter
  - Table of Contents
  - CRITERION ONE: RESPONDENT'S STATEMENT OF INTEREST AND AVAILABILITY TO UNDERTAKE THE PROJECT
  - CRITERION TWO: PRIME FIRM'S ABILITY TO PROVIDE SERVICES
  - CRITERION THREE: PROJECT TEAM'S ABILITY TO PROVIDE COMPREHENSIVE FACILITIES MASTER PLANNING SERVICES
  - CRITERION FOUR: RESPONDENT'S PERFORMANCE ON PAST REPRESENTATIVE PROJECTS
  - CRITERION FIVE: RESPONDENT'S PERFORMANCE ON PAST U.T. SYSTEM PROJECTS
  - CRITERION SIX: RESPONDENT'S GENERAL UNDERSTANDING OF MD ANDERSON'S STANDARD AGREEMENT
  - CRITERION SEVEN: RESPONDENT'S COMPLIANCE WITH THE PROJECT DESCRIPTION AND SCOPE
  - CRITERION EIGHT: RESPONDENT'S KNOWLEDGE OF BEST PRACTICES
  - CRITERION NINE: RESPONDENT'S ABILITY TO IDENTIFY AND RESOLVE PROBLEMS ON PAST PROJECTS
  - CRITERION TEN: EXECUTION OF OFFER
  - **LETTER OF HUB COMMITMENT –The Letter of HUB Commitment must be submitted at the same time as the sealed Qualifications. The envelope containing the Letter of HUB Commitment must clearly be labeled “Letter of HUB Commitment”, and marked with the project name and the RFQ number. The HUB Subcontracting Plan must be submitted to and approved by MD Anderson prior to the execution of any agreement ensuing from this solicitation.**
- 4.1.3 Respondents shall carefully read the information contained in this RFQ and submit a complete response to all requirements and questions as directed. Incomplete Qualifications will be considered non-responsive and subject to rejection.
- 4.1.4 Qualifications and any other information submitted by respondents in response to this RFQ shall become the property of MD Anderson.
- 4.1.5 MD Anderson will not compensate respondents for any expenses incurred in Qualifications preparation or for any presentations that may be made, unless agreed to in writing in advance or required by law. Respondents submit Qualifications at their own risk and expense.

- 4.1.6 Qualifications that are qualified with conditional clauses, alterations, items not called for in the RFQ documents, or irregularities of any kind are subject to rejection by MD Anderson, at its option.
- 4.1.7 MD Anderson makes no representations of any kind that an award will be made as a result of this RFQ. MD Anderson reserves the right to accept or reject any or all Qualifications, waive any formalities or minor technical inconsistencies, or delete any items and requirements from this RFQ when deemed to be in MD Anderson's best interest.
- 4.1.8 Qualifications shall consist of answers to questions identified in Section 3 of the RFQ. Separate each section of the Qualifications by use of a divider sheet with an integral tab for ready reference. Identify the tabs in accordance with the parts under Section 3, which is to be consistent with the Table of Contents. **TAB IDENTIFICATION BY NUMBERS ONLY IS NOT ACCEPTABLE.**
- 4.1.9 Failure to comply with all requirements contained in this Request for Qualifications may result in the rejection of the Qualifications.

4.2 **PAGE SIZE, BINDING, DIVIDERS, AND TABS:**

- 4.2.1 Qualifications shall be printed on letter-size (8-1/2" x 11") paper and assembled with spiral-type bindings or staples. **DO NOT USE METAL-RING HARD COVER BINDERS.**
- 4.2.2 Additional attachments shall **NOT** be included with the Qualifications. Only the responses provided by the respondent to the questions identified in Section 3 of this RFQ will be used by MD Anderson for evaluation.
- 4.2.3 Separate and identify each criteria response to Section 3 of this RFQ by use of a divider sheet with an integral tab for ready reference.

4.3 **TABLE OF CONTENTS:**

- 4.3.1 Submittals shall include a "Table of Contents" and give page numbers for each part of the Qualifications.

4.4 **PAGINATION:**

- 4.4.1 Number all pages of the submittal sequentially using Arabic numerals (1, 2, 3, etc.); the Respondent is not required to number the pages of the HUB Subcontracting Plan.

**SECTION 5 - ATTACHMENTS TO THE RFQ**

- 5.1 Attachment A – Scope of Services
- 5.2 Attachment B – MD Anderson's Standard Agreement for Facilities Master Planning Services
- 5.3 Attachment C – Rider 104; Policy on Utilization Historically Underutilized Businesses
- 5.4 Attachment D – Request for Information Form